

2004-2005 CAPITAL BUDGET

**2005-2009 CAPITAL
IMPROVEMENT PROGRAM**

**STRATEGIC SUPPORT
CSA**

City Service Area **Strategic Support**



New Civic Center Construction



**New Data-911 Computer and
Mobile Radio in Patrol Vehicle**

Mission: To effectively develop, manage and safeguard the City's fiscal, physical, technological and human resources to enable and enhance the delivery of City services and projects.

The Strategic Support City Service Area (CSA) is comprised of internal functions that enable the other six CSAs to deliver services to the community and to customers. Relative to the Capital Improvement Program, the partners in the Strategic Support CSA design, build and maintain City facilities while managing the City's financial and technology systems. The City Strategic Support CSA includes the Civic Center, and the Municipal Improvements, Service Yards, and Communications Capital Programs.

Over the next five years, the largest capital investment in the Strategic Support CSA is the construction of the new Civic Center and associated parking structures. Occupancy of this new facility is planned for mid-2005. Other capital investments include the replacement and upgrade of the City's public safety and non-public safety communications equipment and the implementation of the Central Service Yard Phase II build-out.

CSA CAPITAL PROGRAMS

- Civic Center Capital Program
- Communications Capital Program
- Municipal Improvements Capital Program
- Service Yards Capital Program

Recent Accomplishments

- Completed structural steel of the New Civic Center and began curtain wall and enclosure of the building.
- Replaced 265 obsolete mobile radios, 255 portable radios and 420 laptop computers with data-911 mobile computers in the Police Department's fleet. In addition, replaced 9 obsolete two-way radio base stations, 93 mobile radios and 130 portable obsolete radios for the Fire Department.
- Executed improvements and overhall for City Hall Annex Chiller #1 and #2. Renovate City Hall Room 106 into the One-Start Center.
- Upgraded portable building at Mabury Yard.

Program Highlights

Civic Center

2005-2009 Proposed CIP: \$69.2 million

New Civic Center: Occupancy of the new Civic Center is scheduled for mid-2005. This facility will be comprised of an 18-story office tower, a 3-story Council chamber, and a domed rotunda, housing up to 1,950 employees. An associated off-site parking garage will also be completed with the capacity for approximately 1,128 parking spaces.

Communications

2005-2009 Proposed CIP: \$7.10 million

Communications Equipment and Upgrade:

Funding is allocated to keep the City's communications sites, base stations, and approximately 5,500 mobile radios, portable radios, and mobile data systems functioning and up-to-date.

Municipal Improvements

2005-2009 Proposed CIP: \$3.0 million

Ongoing Allocations: Provides funding for HP Pavilion repairs, fuel tank monitoring/replacement, methane monitoring at closed landfills, and unanticipated maintenance and repairs.

Service Yards

2005-2009 Proposed CIP: \$46.4 million

Central Service Yard Phase II: As a part of the General Fund budget deficit mitigation efforts, this project was delayed in order to allow the shift of \$1.7 million of debt service for Phase I of this project from the General Fund to the Service Yards capital program for a period of three years. A revised schedule and funding plan have been developed for the Phase I project, which is expected to begin construction in 2006-2007.

CSA OUTCOMES

(Supported by the Capital Programs)

- ✓ Safe and Functional Public Infrastructure, Facilities, Materials and Equipment
- ✓ Effective Use of State-Of-The-Art Technology

City Service Area Strategic Support

Performance Measures

New capital project performance measures have been established for the Strategic Support CSA in 2003-2004. These measures are consistent with the city-wide capital program performance measures.

On-time project delivery performance data is now reported in this document. Targets for the remaining performance measures have been set and data for these will be reported as projects are completed. Please see the Budget Guide section narrative for additional information on capital performance measure development.

Outcome: Quality CIP Projects Delivered On-Time and On-Budget

5 Year Strategic Goals		2004-2009 5-yr Goal	2003-2004 1-yr Target	2003-2004 Estimate	2004-2005 1-yr Target
Strategic Support CSA delivers quality Capital Improvement Program (CIP) projects on-time and on-budget	1. % of CIP projects delivered within 2 months of approved baseline schedule	TBD	85%	100% 5/5	85%
	2. % of CIP projects that are completed within the approved baseline budget	TBD	90%	TBD	90%
	3. % of project delivery costs (exclusive of city-wide overhead) compared to total construction cost for completed projects with construction costs:				
	less than \$500,000-	TBD	TBD	TBD	31%
	between \$500,000 and \$3M-	TBD	TBD	TBD	23%
	greater than \$3M-	TBD	TBD	TBD	15%
	4. % of operations and maintenance divisions rating new or rehabilitated capital facilities as being functional and sustainable after first year of use	TBD	80%	TBD	80%
	5. % of customers rating new or rehabilitated CIP projects as meeting established goals (4 or better based on a scale of 1-5)				
	Public-	TBD	85%	TBD	85%
	City Staff-	TBD	85%	TBD	85%

Capital Program Summary by City Service Area

Strategic Support

	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	5-Year Total
<u>Civic Center Capital Program</u>						
Construction	8,756,000					8,756,000
Design and Construction Management	1,268,000					1,268,000
New Civic Center Parking Garage	22,243,000					22,243,000
Public Art	72,000					72,000
Reserve for Capital Improvements	11,336,707					11,336,707
Technology, Furniture and Equipment	25,560,000					25,560,000
Total: Construction/Non-Construction	69,235,707					69,235,707
Ending Fund Balance						*
Total: Civic Center Capital Program	69,235,707					69,235,707*
<u>Communications Capital Program</u>						
Budget Office Capital Program Staff	32,000	34,000	36,000	38,000	40,000	180,000
CIP Action Team	16,000	12,000	13,000	14,000	13,000	68,000
Civic Center Occupancy Reserve		3,000	6,000	6,000	6,000	21,000
Communications Equipment Replacement and Upgrade	948,000	1,485,000	352,000	1,961,000	916,000	5,662,000
Edenvale Radio Site	12,000					12,000
Feasibility Study for Hidalgo Radio Site	50,000					50,000
Fire Dispatch Channel Expansion		67,000				67,000
Information Technology Staff	15,000	10,000	11,000	12,000	13,000	61,000
Police Dispatch Voting Receivers	184,000	184,000	184,000	184,000	184,000	920,000
Purchase of a Service Van	55,000					55,000
Total: Construction/Non-Construction	1,312,000	1,795,000	602,000	2,215,000	1,172,000	7,096,000
Ending Fund Balance	168,582					*
Total: Communications Capital Program	1,480,582	1,795,000	602,000	2,215,000	1,172,000	7,096,000*

Capital Program Summary by City Service Area

Strategic Support

	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	5-Year Total
<u>Municipal Improvements Capital Program</u>						
Arena Repairs	100,000	100,000	100,000	100,000	100,000	500,000
Fuel Tank Monitoring	50,000	50,000	50,000	50,000	50,000	250,000
Methane Monitoring and Control (Landfill Projects)	250,000	250,000	250,000	250,000	250,000	1,250,000
Unanticipated/Emergency Maintenance	200,000	200,000	200,000	200,000	200,000	1,000,000
Total: Construction/Non-Construction	600,000	600,000	600,000	600,000	600,000	3,000,000
Ending Fund Balance						*
Total: Municipal Improvements Capital Program	600,000	600,000	600,000	600,000	600,000	3,000,000*
<u>Service Yards Capital Program</u>						
Budget Office Capital Program Staff	20,000	21,000	22,000	23,000	24,000	110,000
CIP Action Team	17,000	17,000	18,000	19,000	20,000	91,000
Central Service Yard Phase II Design		200,000				200,000
Civic Center Occupancy Reserve		3,000	6,000	6,000	6,000	21,000
Custodial Services	134,000	138,000	142,000	146,000	150,000	710,000
Debt Service on Phase I Bonds	1,756,392	1,756,392				3,512,784
Debt Service on Phase II Bonds				900,000	900,000	1,800,000
Information Technology Staff	13,000	8,000	8,000	8,000	8,000	45,000
Infrastructure Management System	42,000	44,000	46,000	49,000	51,000	232,000
Reserve for Central Service Yard Phase II			22,000,000	13,470,000		35,470,000
Roof Replacement, Painting and Supplemental Needs	400,000	150,000	150,000	250,000	200,000	1,150,000
Service Yards Equipment	150,000	50,000	50,000	100,000	75,000	425,000
Service Yards Management	275,000	280,000	287,000	301,000	310,000	1,453,000
Transfer Surplus Property Sales Proceeds	700,000					700,000
Underground Fuel Tank Renovation/Replacement	59,000	59,000	59,000	59,000	59,000	295,000
VTA Property Lease	17,000	17,000	18,000	18,000	19,000	89,000

Capital Program Summary by City Service Area

Strategic Support

	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	5-Year Total
<u>Service Yards Capital Program</u> (Cont'd.)						
Total: Construction/Non-Construction	3,583,392	2,743,392	22,806,000	15,349,000	1,822,000	46,303,784
Ending Fund Balance	8,219,062	7,630,670	94,670	550,670	133,670	133,670*
Total: Service Yards Capital Program	11,802,454	10,374,062	22,900,670	15,899,670	1,955,670	46,437,454*
 CSA Total: Construction/Non-Construction	 74,731,099	 5,138,392	 24,008,000	 18,164,000	 3,594,000	 125,635,491*
Ending Fund Balance	8,387,644	7,630,670	94,670	550,670	133,670	133,670*
 CSA Total:	 83,118,743	 12,769,062	 24,102,670	 18,714,670	 3,727,670	 125,769,161*

* The 2004-2005 through 2007-2008 Ending Balances are excluded from the FIVE-YEAR TOTAL USE OF FUNDS to avoid multiple counting of same funds.